

**Colgate-Palmolive (India) Limited**  
**Registered Office : Colgate Research Centre, Main Street, Hiranandani Gardens, Powai, Mumbai 400 076**  
**CIN : L24200MH1937PLC002700      Tel : +91 (22) 6709 5050**

**STATEMENT OF UNAUDITED FINANCIAL RESULTS FOR THE QUARTER AND SIX MONTHS ENDED SEPTEMBER 30, 2026**

| (Rs. in Lakhs)                                                                    |                                                    |                                               |                                                    |                                                       |                                                       |                                           |
|-----------------------------------------------------------------------------------|----------------------------------------------------|-----------------------------------------------|----------------------------------------------------|-------------------------------------------------------|-------------------------------------------------------|-------------------------------------------|
| Particulars                                                                       | Quarter Ended<br>September 30, 2026<br>(Unaudited) | Quarter Ended<br>June 30, 2026<br>(Unaudited) | Quarter Ended<br>September 30, 2025<br>(Unaudited) | Six Months Ended<br>September 30, 2026<br>(Unaudited) | Six Months Ended<br>September 30, 2025<br>(Unaudited) | Year Ended<br>March 31, 2026<br>(Audited) |
| <b>1 Income</b>                                                                   |                                                    |                                               |                                                    |                                                       |                                                       |                                           |
| (a) Revenue from operations                                                       |                                                    |                                               |                                                    |                                                       |                                                       |                                           |
| (i) Sales (Refer Note 1)                                                          | 1,69,157                                           | 1,59,056                                      | 1,50,724                                           | 3,28,213                                              | 2,92,788                                              | 5,98,357                                  |
| (ii) Other Operating Income                                                       | 1,422                                              | 1,274                                         | 1,226                                              | 2,696                                                 | 2,568                                                 | 5,147                                     |
| (b) Other Income (Refer Note 2)                                                   | 2,171                                              | 2,280                                         | 1,503                                              | 4,451                                                 | 3,297                                                 | 8,912                                     |
| <b>Total Income</b>                                                               | <b>1,72,750</b>                                    | <b>1,62,610</b>                               | <b>1,53,453</b>                                    | <b>3,35,360</b>                                       | <b>2,98,653</b>                                       | <b>6,12,416</b>                           |
| <b>2 Expenses</b>                                                                 |                                                    |                                               |                                                    |                                                       |                                                       |                                           |
| (a) Cost of materials consumed                                                    | 42,992                                             | 43,277                                        | 39,368                                             | 86,269                                                | 73,941                                                | 1,53,844                                  |
| (b) Purchases of stock-in-trade                                                   | 8,944                                              | 8,951                                         | 8,443                                              | 17,895                                                | 12,445                                                | 27,573                                    |
| (c) Changes in inventories of finished goods, work-in-progress and stock-in-trade | (583)                                              | (4,075)                                       | (1,391)                                            | (4,658)                                               | 4,597                                                 | 2,290                                     |
| (d) Employee benefits expense                                                     | 13,592                                             | 12,926                                        | 11,806                                             | 26,518                                                | 23,626                                                | 47,490                                    |
| (e) Finance Cost                                                                  | 81                                                 | 103                                           | 99                                                 | 184                                                   | 201                                                   | 379                                       |
| (f) Depreciation and Amortisation expense                                         | 3,416                                              | 3,921                                         | 3,719                                              | 7,337                                                 | 7,473                                                 | 14,606                                    |
| (g) Other Expenses                                                                |                                                    |                                               |                                                    |                                                       |                                                       |                                           |
| (i) Advertising                                                                   | 31,482                                             | 25,186                                        | 22,510                                             | 56,668                                                | 41,351                                                | 81,940                                    |
| (ii) Others                                                                       | 26,804                                             | 25,768                                        | 24,671                                             | 52,572                                                | 47,596                                                | 1,03,401                                  |
| <b>Total Expenses</b>                                                             | <b>1,26,728</b>                                    | <b>1,16,057</b>                               | <b>1,09,225</b>                                    | <b>2,42,785</b>                                       | <b>2,11,230</b>                                       | <b>4,31,523</b>                           |
| <b>3 Profit Before Exceptional Item and Tax (1-2)</b>                             | <b>46,022</b>                                      | <b>46,553</b>                                 | <b>44,228</b>                                      | <b>92,575</b>                                         | <b>87,423</b>                                         | <b>1,80,893</b>                           |
| <b>4 Exceptional Item [Expense] (Refer Note 3 and 4)</b>                          | <b>-</b>                                           | <b>334</b>                                    | <b>-</b>                                           | <b>334</b>                                            | <b>-</b>                                              | <b>2,497</b>                              |
| <b>5 Profit Before Tax (3-4)</b>                                                  | <b>46,022</b>                                      | <b>46,219</b>                                 | <b>44,228</b>                                      | <b>92,241</b>                                         | <b>87,423</b>                                         | <b>1,78,396</b>                           |
| <b>6 Tax expense</b>                                                              |                                                    |                                               |                                                    |                                                       |                                                       |                                           |
| i) Current Tax                                                                    | 12,270                                             | 12,281                                        | 11,845                                             | 24,551                                                | 23,300                                                | 47,465                                    |
| ii) Adjustment of tax relating to earlier years                                   | -                                                  | -                                             | -                                                  | -                                                     | -                                                     | (710)                                     |
| iii) Deferred Tax                                                                 | (405)                                              | (370)                                         | (368)                                              | (775)                                                 | (690)                                                 | (890)                                     |
| <b>7 Net Profit for the period (5-6)</b>                                          | <b>34,157</b>                                      | <b>34,308</b>                                 | <b>32,751</b>                                      | <b>68,465</b>                                         | <b>64,813</b>                                         | <b>1,32,531</b>                           |
| <b>8 Other Comprehensive Loss (net of Tax)</b>                                    |                                                    |                                               |                                                    |                                                       |                                                       |                                           |
| Items that will not be reclassified to Profit and Loss                            |                                                    |                                               |                                                    |                                                       |                                                       |                                           |
| i) Re-measurement of loss on defined benefit plans                                | -                                                  | -                                             | -                                                  | -                                                     | -                                                     | (2,033)                                   |
| ii) Tax adjustment on above                                                       | -                                                  | -                                             | -                                                  | -                                                     | -                                                     | 512                                       |
| <b>9 Total comprehensive income for the period (7-8)</b>                          | <b>34,157</b>                                      | <b>34,308</b>                                 | <b>32,751</b>                                      | <b>68,465</b>                                         | <b>64,813</b>                                         | <b>1,31,010</b>                           |
| <b>10 Paid-up Equity Share Capital</b><br>(Face value: Re 1/- per share)          | <b>2,720</b>                                       | <b>2,720</b>                                  | <b>2,720</b>                                       | <b>2,720</b>                                          | <b>2,720</b>                                          | <b>2,720</b>                              |
| <b>11 Reserve excluding Revaluation Reserve</b>                                   | <b>-</b>                                           | <b>-</b>                                      | <b>-</b>                                           | <b>-</b>                                              | <b>-</b>                                              | <b>1,55,691</b>                           |
| <b>12 Basic and Diluted Earnings per share (of Re 1/- each)</b>                   | <b>12.56</b>                                       | <b>12.61</b>                                  | <b>12.04</b>                                       | <b>25.17</b>                                          | <b>23.83</b>                                          | <b>48.73</b>                              |

**Notes**

1. Sales, net of GST, for the quarter and six months ended September 30, 2026 increased by 12.2% and 12.1% in comparison to the corresponding period of the previous year.
2. Other income for the quarter and six months ended September 30, 2026 includes credit received on account of interest on income tax refunds amounting to Rs. Nil (for quarter and six months ended September 30, 2025 is Rs. Nil; for the year ended March 31, 2026 of Rs. 2,178 Lakhs.)
3. Exceptional item for the quarter and six months ended September 30, 2026 is Nil and Rs. 334 lakhs respectively. Exceptional item for the quarter ended June 30, 2026 and year ended March 31, 2026 were Rs. 334 Lakhs and Rs. 1,658 Lakhs respectively comprising of severance and related expenses with respect to certain organisational changes.
4. On November 21, 2025, the Government of India notified four Labour Codes (the "New Labour Code"), consolidating the existing labour laws. In accordance with Ind AS 19 Employee Benefits, changes in employee benefit plans arising from legislative amendments are treated as plan amendments, requiring immediate recognition of past service cost in the Statement of Profit and Loss. Pursuant to the New Labour Code, the Company has recognised a one-time increase in employee benefit expenses amounting to Rs. Nil for the quarter ended and six months ended September 30, 2026, Rs. Nil for the quarter ended June 30, 2026, and Rs. 839 Lakhs for the year ended March 31, 2026. The said amount has been disclosed as an exceptional item in the Statement of Profit and Loss for the year ended March 31, 2026.
5. The Company has declared a First Interim Dividend of Rs. 24/- per equity share of Re 1/- each aggregating to Rs. 65,277 Lakhs on October 22, 2026 for the Financial Year 2026-27, which will be paid on and from November 19, 2026.
6. The Company has identified 'Personal Care (including Oral Care)' as its only primary reportable segment in accordance with the requirements of Ind AS 108, 'Operating Segments'. Accordingly, no separate segment information has been provided.
7. The Company does not have any subsidiary/associate/joint venture entity for the quarter ended September 30, 2026 and for the previous year.
8. The Statutory Auditors have carried out a Limited Review of the Financial results of the quarter ended September 30, 2026 as required under Regulation 33 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The above results have been reviewed by the Audit Committee and approved by the Board of Directors at their respective meetings held on October 22, 2026.

The full text of Colgate releases is available in the Investors section of our website at [www.colgatepalmolive.co.in](http://www.colgatepalmolive.co.in) and is also available on [www.bseindia.com](http://www.bseindia.com) and [www.nseindia.com](http://www.nseindia.com).

**COLGATE-PALMOLIVE (INDIA) LIMITED**

**Mumbai**  
**October 22, 2026**

**MANISH ANANDANI**  
**MANAGING DIRECTOR AND CEO**  
**DIN : 07257875**

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|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|-----------------------------------------------|
| <b>BALANCE SHEET AS AT SEPTEMBER 30, 2026</b>                                                                                                                                                                 |                                                     | <b>(Rs. in Lakhs)</b>                         |
| <b>Particulars</b>                                                                                                                                                                                            | <b>As at<br/>September 30, 2026<br/>(Unaudited)</b> | <b>As at<br/>March 31, 2026<br/>(Audited)</b> |
| <b>ASSETS</b>                                                                                                                                                                                                 |                                                     |                                               |
| <b>(1) Non-current Assets</b>                                                                                                                                                                                 |                                                     |                                               |
| (a) Property, Plant and Equipment                                                                                                                                                                             | 67,291                                              | 71,825                                        |
| (b) Capital Work-in-progress                                                                                                                                                                                  | 5,200                                               | 2,718                                         |
| (c) Financial Assets                                                                                                                                                                                          |                                                     |                                               |
| i. Loans                                                                                                                                                                                                      | 78                                                  | 92                                            |
| ii. Other Financial Assets                                                                                                                                                                                    | 2,096                                               | 1,986                                         |
| (d) Deferred Tax Assets (Net)                                                                                                                                                                                 | 8,971                                               | 8,197                                         |
| (e) Other Non-current Assets                                                                                                                                                                                  | 1,795                                               | 1,387                                         |
| (f) Income Tax Assets (Net)                                                                                                                                                                                   | 30,560                                              | 31,506                                        |
| <b>Total Non-current assets</b>                                                                                                                                                                               | <b>1,15,991</b>                                     | <b>1,17,711</b>                               |
| <b>(2) Current assets</b>                                                                                                                                                                                     |                                                     |                                               |
| (a) Inventories                                                                                                                                                                                               | 42,043                                              | 37,630                                        |
| (b) Financial Assets                                                                                                                                                                                          |                                                     |                                               |
| i. Trade Receivables                                                                                                                                                                                          | 22,619                                              | 20,923                                        |
| ii. Cash and Cash Equivalents                                                                                                                                                                                 | 1,58,774                                            | 1,42,604                                      |
| iii. Bank Balances [other than (ii) above]                                                                                                                                                                    | 4,256                                               | 4,278                                         |
| iv. Loans                                                                                                                                                                                                     | 30                                                  | 661                                           |
| v. Other Financial Assets                                                                                                                                                                                     | 451                                                 | 478                                           |
| (c) Other Current Assets                                                                                                                                                                                      | 19,610                                              | 16,537                                        |
| <b>Total Current Assets</b>                                                                                                                                                                                   | <b>2,47,783</b>                                     | <b>2,23,111</b>                               |
| <b>TOTAL ASSETS</b>                                                                                                                                                                                           | <b>3,63,774</b>                                     | <b>3,40,822</b>                               |
| <b>EQUITY AND LIABILITIES</b>                                                                                                                                                                                 |                                                     |                                               |
| <b>EQUITY</b>                                                                                                                                                                                                 |                                                     |                                               |
| (a) Equity Share Capital                                                                                                                                                                                      | 2,720                                               | 2,720                                         |
| (b) Other Equity                                                                                                                                                                                              | 1,59,044                                            | 1,55,691                                      |
| <b>TOTAL EQUITY</b>                                                                                                                                                                                           | <b>1,61,764</b>                                     | <b>1,58,411</b>                               |
| <b>LIABILITIES</b>                                                                                                                                                                                            |                                                     |                                               |
| <b>(1) Non-current Liabilities</b>                                                                                                                                                                            |                                                     |                                               |
| (a) Financial Liabilities                                                                                                                                                                                     |                                                     |                                               |
| i. Lease Liabilities                                                                                                                                                                                          | 3,500                                               | 3,345                                         |
| (b) Provisions                                                                                                                                                                                                | 5,586                                               | 4,738                                         |
| (c) Other Non-Current Liabilities                                                                                                                                                                             | 20                                                  | 24                                            |
| <b>Total Non-current Liabilities</b>                                                                                                                                                                          | <b>9,106</b>                                        | <b>8,107</b>                                  |
| <b>(2) Current Liabilities</b>                                                                                                                                                                                |                                                     |                                               |
| (a) Financial Liabilities                                                                                                                                                                                     |                                                     |                                               |
| i. Lease Liabilities                                                                                                                                                                                          | 1,372                                               | 1,396                                         |
| ii. Trade Payables                                                                                                                                                                                            |                                                     |                                               |
| - Total outstanding dues of micro enterprises and small enterprises                                                                                                                                           | 1,316                                               | 719                                           |
| - Total outstanding dues of creditors other than micro enterprises and small enterprises                                                                                                                      | 1,51,170                                            | 1,37,893                                      |
| iii. Other Financial Liabilities                                                                                                                                                                              | 5,005                                               | 5,328                                         |
| (b) Other Current Liabilities                                                                                                                                                                                 | 11,974                                              | 14,325                                        |
| (c) Provisions                                                                                                                                                                                                | 11,190                                              | 10,942                                        |
| (d) Income Tax Liabilities (Net)                                                                                                                                                                              | 10,877                                              | 3,701                                         |
| <b>Total Current Liabilities</b>                                                                                                                                                                              | <b>1,92,904</b>                                     | <b>1,74,304</b>                               |
| <b>TOTAL LIABILITIES</b>                                                                                                                                                                                      | <b>2,02,010</b>                                     | <b>1,82,411</b>                               |
| <b>TOTAL EQUITY AND LIABILITIES</b>                                                                                                                                                                           | <b>3,63,774</b>                                     | <b>3,40,822</b>                               |

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|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------|----------------------------------------------------------------|
| <b>Statement of Cash Flow for six months ended September 30, 2026</b>                                                                                                                                                       |                                                                |                                                                |
|                                                                                                                                                                                                                             | (Rs. In Lakhs)                                                 |                                                                |
| <b>Particulars</b>                                                                                                                                                                                                          | <b>Six months ended<br/>September 30, 2026<br/>(Unaudited)</b> | <b>Six months ended<br/>September 30, 2025<br/>(Unaudited)</b> |
| <b>Cash flow from operating activities:</b>                                                                                                                                                                                 |                                                                |                                                                |
| <b>Profit before tax</b>                                                                                                                                                                                                    | <b>92,241</b>                                                  | <b>87,423</b>                                                  |
| <b>Adjustment for:</b>                                                                                                                                                                                                      |                                                                |                                                                |
| Unrealised foreign exchange (gain)/loss                                                                                                                                                                                     | (74)                                                           | 0*                                                             |
| Depreciation and amortisation expenses                                                                                                                                                                                      | 7,337                                                          | 7,473                                                          |
| Lease rentals                                                                                                                                                                                                               | (117)                                                          | (132)                                                          |
| Net (gain)/loss on disposal of property, plant and equipment                                                                                                                                                                | (2)                                                            | 20                                                             |
| Interest Income On financial assets at amortized cost                                                                                                                                                                       | (3,986)                                                        | (3,053)                                                        |
| Finance cost                                                                                                                                                                                                                | 184                                                            | 201                                                            |
| Bad debts written off/ provision for bad and doubtful debts                                                                                                                                                                 | (204)                                                          | 443                                                            |
| Interest income from unwinding of discount on security deposits                                                                                                                                                             | (63)                                                           | (60)                                                           |
| Employee share-based payment expense                                                                                                                                                                                        | 583                                                            | 580                                                            |
| <b>Operating profit before working capital changes</b>                                                                                                                                                                      | <b>95,899</b>                                                  | <b>92,895</b>                                                  |
| <b>Adjustment for increase/decrease in working capital:</b>                                                                                                                                                                 |                                                                |                                                                |
| (Increase)/Decrease in inventories                                                                                                                                                                                          | (4,412)                                                        | 5,131                                                          |
| (Increase)/Decrease in financial assets                                                                                                                                                                                     | (868)                                                          | 285                                                            |
| (Increase)/Decrease in other assets                                                                                                                                                                                         | (3,028)                                                        | 241                                                            |
| Increase in financial liabilities                                                                                                                                                                                           | 13,949                                                         | 23,773                                                         |
| (Decrease) in other liabilities and provisions                                                                                                                                                                              | (1,259)                                                        | (3,823)                                                        |
| <b>Cash generated from operations</b>                                                                                                                                                                                       | <b>1,00,281</b>                                                | <b>1,18,502</b>                                                |
| Direct taxes paid (net)                                                                                                                                                                                                     | (16,402)                                                       | (18,808)                                                       |
| <b>Net cash generated from operating activities (A)</b>                                                                                                                                                                     | <b>83,879</b>                                                  | <b>99,694</b>                                                  |
| <b>Cash Flow from investing activities:</b>                                                                                                                                                                                 |                                                                |                                                                |
| Purchase of property, plant and equipment                                                                                                                                                                                   | (5,805)                                                        | (3,606)                                                        |
| Proceeds from disposal of property, plant and equipment                                                                                                                                                                     | 6                                                              | 1                                                              |
| Proceeds from redemption of deposits (net off deposits made)                                                                                                                                                                | 92                                                             | 38,626                                                         |
| Lease rentals                                                                                                                                                                                                               | 117                                                            | 132                                                            |
| Interest received                                                                                                                                                                                                           | 3,895                                                          | 2,915                                                          |
| <b>Net cash generated from investing activities (B)</b>                                                                                                                                                                     | <b>(1,695)</b>                                                 | <b>38,068</b>                                                  |
| <b>Cash flow from financing activities:</b>                                                                                                                                                                                 |                                                                |                                                                |
| Dividends paid                                                                                                                                                                                                              | (65,277)                                                       | (73,436)                                                       |
| Payment of principal portion of lease liabilities                                                                                                                                                                           | (109)                                                          | (182)                                                          |
| Payment of interest portion of lease liabilities                                                                                                                                                                            | (184)                                                          | (201)                                                          |
| Employee share-based payments                                                                                                                                                                                               | (444)                                                          | (181)                                                          |
| <b>Net cash used in financing activities (C)</b>                                                                                                                                                                            | <b>(66,014)</b>                                                | <b>(74,000)</b>                                                |
| <b>Net increase/(decrease) in cash and cash equivalents (A+B+C)</b>                                                                                                                                                         | <b>16,170</b>                                                  | <b>63,762</b>                                                  |
| <b>Cash and cash equivalents at April 1</b>                                                                                                                                                                                 | <b>1,42,604</b>                                                | <b>66,810</b>                                                  |
| <b>Cash and cash equivalents at September 30</b>                                                                                                                                                                            | <b>1,58,774</b>                                                | <b>1,30,572</b>                                                |
| <b>Bank Balances in:</b>                                                                                                                                                                                                    |                                                                |                                                                |
| Current accounts                                                                                                                                                                                                            | 4,194                                                          | 7,987                                                          |
| Deposit accounts (with less than 3 months original maturity)                                                                                                                                                                | 1,54,580                                                       | 1,22,585                                                       |
| <b>Cash and cash equivalents as at September 30</b>                                                                                                                                                                         | <b>1,58,774</b>                                                | <b>1,30,572</b>                                                |

\* Represents amount less than Rs. 1 lakhs